



November 4, 2008

Mathilde Gravelle Bazinet  
Chair  
North East  
Local Health Integration Network  
555 Oak Street  
North Bay ON

Dear Mrs. Gravelle Bazinet:

Re: Aging at Home Strategy

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200 BRADY STREET  
SUDBURY ON P3A 5P3

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200, RUE BRADY  
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With the current stress on our health care system we can appreciate the role of the Local Health Integration Network whose commitment is to ensure that funding dedicated to health care be streamlined to services that will make a significant impact on the quality of life of all living in the North East. As a member of the Mayor and Council's Advisory Panel on Seniors' Issue we too have a role, and that is to strongly advocate on behalf of seniors in the City of Greater Sudbury.

We recognize that one of the most significant impacts on the delivery of our health care system is due in part to a rapidly aging population, and more specifically, related to seniors with more complex care issues and the ability to no longer stay independent in their homes due to limited resources. We understand that the intent of the Aging at Home strategy is to provide resources to seniors that will allow them to age with dignity in their own homes. The funding for these "resources" is truly appreciated however the outcome and results of the Aging at Home funding will not have immediate impact as some of these initiatives that will require short and long term strategies, and will take time to effectively make an impact on the population they are directed to.

Therefore we, the Mayor and Council's Advisory Panel on Seniors' Issues hope that the strategies, that have been recognized by the NE-LHIN's as priorities through the Aging at Home Strategy, will receive a firm ongoing financial commitment and that none of the projects/proposals are only being considered for one time funding. Unfortunately history has it that in a time of crisis the Ministry is quick to implement much needed services, but it is also quick in cutting back on the funding leaving many community service providers to either cut back or eliminate their services. This leaves many seniors and their caregivers in a lurch. Knowing that the demographics only dictate that we are an aging community, we are encouraging the North East Local Health Integration Network to commit to sustainable funding for all of the projects approved.

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As a group of committed individuals, our purpose is to ensure that seniors in our City of Greater Sudbury are able to access the care and services they so deserve. We kindly ask the North East Local Health Integration Network to not only collaborate with service providers but to continue to seek the advice of seniors when it comes to matters that will have and make a significant impact in their lives. We would be pleased in the future to assist and participate in any public input sessions or in any collaborate event organized by the North East Local Health Integration Network.

Sincerely,

Anadel Hastie  
Co-Chair  
Mayor and Council's Advisory Panel  
on Seniors Issues

Ted Callaghan, Councillor  
Co-Chair  
Mayor and Council's  
on Seniors Issues



**Critical Response to ALC Crisis  
-Options Matrix-**

	<b>Short Term (up to 6 months)</b>	<b>Long Term (6 months and longer)</b>
<b>Low Cost</b>	<ul style="list-style-type: none"> <li>✓ Wrap Around programming of \$555,000 has been approved for Transitional Support Fund and implemented Nov 2008</li> <li>✓ 24 Transitional care beds at HRSR has been approved and funding provided</li> <li>✓ Regional Geriatric Program operating out of the Pioneer Manor (IE: Falls Prevention program)</li> <li>✓ The 32 of 64 Complex Continuing Care bed increase at SJCCC</li> <li>✓ Current ALC patients demographics and care requirements to determine most appropriate placement</li> <li><input type="checkbox"/> Patient care prioritizing for the 5 Longest stay hard-to-serve patients</li> <li><input type="checkbox"/> Geriatric Nurse for the Emergency Dept</li> <li><input type="checkbox"/> Seniors Prevention program with positions in the ER to divert patients from the ER (estimated \$187k/year) - Strategy #4, ALC Task Force Report, Dec 2007</li> <li><input type="checkbox"/> HRSR physician &amp; LTC physician discussion/intervention to prevent transfer to Emergency Dept – high intensity needs funding</li> <li><input type="checkbox"/> Complete repatriation agreements with other hospitals</li> <li><input type="checkbox"/> Follow-up mechanisms with NECCAC for patients identified at risk (ISAR tool). Also highlighted as a Seniors Prevention program - Strategy #3, ALC Task Force Report, Dec 2007</li> <li><input type="checkbox"/> Nursing Outreach Program (IE: through HRSRH)</li> <li><input type="checkbox"/> Supportive housing model providing care in private homes (Pembroke model) which would involve a community call for involvement. Also identified under Strategy #7, ALC Task Force Report, Dec 2007</li> <li><input type="checkbox"/> Improve linkages with retirement homes</li> <li><input type="checkbox"/> Increasing availability of Homemakers Services to frail elderly (IE: homemaker, snow shoveling)</li> <li><input type="checkbox"/> Public education program for Seniors (IE: Seniors Information Line, health promotion and prevention programs)</li> <li><input type="checkbox"/> Increasing availability of respite care for caregivers</li> <li><input checked="" type="checkbox"/> Additional caregiver support and counseling (estimated \$90k/year) and additional respite (estimated \$60k/year) - Strategy #1, ALC Task Force Report, Dec 2007</li> <li><input checked="" type="checkbox"/> Outreach, supportive housing and respite for physically disabled –Strategy #6, ALC Task Force Report, Dec 2007</li> <li><input type="checkbox"/> Dialysis escort –Strategy #13, ALC Task Force Report, Dec 2007</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Single point of access through the NECCAC</li> <li><input type="checkbox"/> Advocate for continued investment in the Aging at Home Strategy – LHIN funding distribution with Sudbury having 13% of the ALC population and receiving 6% of the funding</li> <li><input type="checkbox"/> Utilization Strategy for LTC which would also include a continuum of service to be addressed</li> <li><input type="checkbox"/> Professional Retention and Training Fund for health care providers</li> <li><input type="checkbox"/> Human Resources projections for the North East to address current and future professional services shortages (IE: PSW, RPN, RN, OT, physiotherapists and physicians). Integrated health service plan with would include an employee retention program</li> <li><input type="checkbox"/> Enhancements to LTC staffing to support medically and behaviorally complex individuals in LTC homes rather than in hospitals – Strategy #12, ALC Task Force Report, Dec 2007</li> <li><input type="checkbox"/> Investigate the potential alternative use of existing health service infrastructure –Strategy #15, ALC Task Force Report, Dec 2007</li> </ul>

	Short Term (up to 6 months)	Long Term (6 months and longer)
High Cost	<ul style="list-style-type: none"> <li><input type="checkbox"/> Retirement Home vacancies and private home supports               <ul style="list-style-type: none"> <li>o Bridge funding between LTC rates and retirement home care rates</li> <li>o Service funding options via Homemakers and Domiciliary hostels (80% provincial /20% municipality)</li> <li>o MOHLTC subsidy for care</li> </ul> </li> <li><input type="checkbox"/> Increase non-urgent patient transportation services – requires MOHLTC funding increase</li> <li><input type="checkbox"/> Funding for ALC patients at the Memorial site which would provide high capacity on an interim measure and to operate without LTC standards</li> <li><input type="checkbox"/> Consider a Not For Profit Retirement Home</li> <li><input type="checkbox"/> Conduct needs based assessments for community service requirements</li> <li><input type="checkbox"/> Programming to assist in maintaining independence through IADL activities (IE: housecleaning, snow removal, yard work, etc) and ADL activities (IE: community transportation to medical appointments, shopping, ADP and assistance). Onetime start up costs estimated at \$10k and base funding for ADL/IADL estimated \$600k/year - Strategy #2, ALC Task Force Report, Dec 2007</li> <li><input type="checkbox"/> Development of 40 seniors Interim beds unit (estimated \$2M/year) plus one-time start up costs - Strategy #5, ALC Task Force Report, Dec 2007</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Permanent funding for Interim LTC capacity (IE: at Finlandia and Pioneer Manor)</li> <li><input type="checkbox"/> Building on community LTC capacity and other supportive housing options</li> <li><input type="checkbox"/> Advocate for increased number of LTC beds</li> <li><input type="checkbox"/> Advocate for additional supportive housing services</li> <li><input type="checkbox"/> Advocate expanding CMHC's the Residential Rehabilitation Assistance program and the Home Adaptations for Seniors Independence program</li> <li><input type="checkbox"/> 128 LTC beds to be built</li> <li><input type="checkbox"/> Social Housing - Rent Geared to Income means tested housing</li> <li><input type="checkbox"/> Behavior Support Team (estimated \$400k/yr) – also identified under Strategy #10, ALC Task Force Report, Dec 2007</li> <li><input type="checkbox"/> Behavior Support 15-20 bed unit (estimated \$1.7M/yr plus capital start up) – also identified under Strategy #11, ALC Task Force Report, Dec 2007</li> <li><input type="checkbox"/> Mental health supportive housing (estimated \$500k/yr) – Strategy #9, ALC Task Force Report, Dec 2007</li> <li><input checked="" type="checkbox"/> Acquired Brain Injury (ABI) supportive Housing in a congregate care environment (estimated \$950k capital start up and \$997k/yr operating) –Strategy #8, ALC Task Force Report, Dec 2007</li> <li><input type="checkbox"/> Chronic care-ventilator unit (estimated \$756k/yr) – Strategy #14, ALC Task Force Report, Dec 2007</li> </ul>